

The TIME Collaborative

Creating Schools with More & Better Learning Time



- 9

Session 1











Agenda

8:30 - 9:05	Welcome and Introductions		
9:05 – 9:40	Core Content 1: The Redesign Mindset		
9:40 – 10:55	Core Content 2: The Essential Elements of High Quality ELT		
10:55 – 11:05	Break		
11:05 – 11:35	Core Content 3: Intro to Sustainable ELT Implementation		
11:35 – 1:40	Redesign Work Session: Focused School-wide Priorities		
12:15 – 12:50	Lunch		
1:40 – 2:15	Building Support and Gaining Momentum: Engaging Stakeholders in Sustainable Redesign		
2:15 - 3:00	Next Steps Planning	Please Note: Next steps	

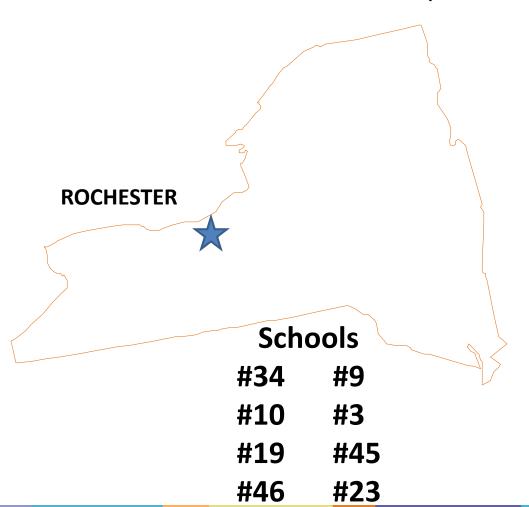
planning is **MANDATORY**

Objectives

- ✓ Develop an understanding of what we mean by high quality, sustainable school redesign
- ✓ Go deep on Essential Element #1: Focused School-wide Priorities
- ✓ Draft an initial outreach plan to engage key stakeholders in your efforts to build a new school day and year

Introductions

NY TIME Collaborative District (8 schools)



Instructions

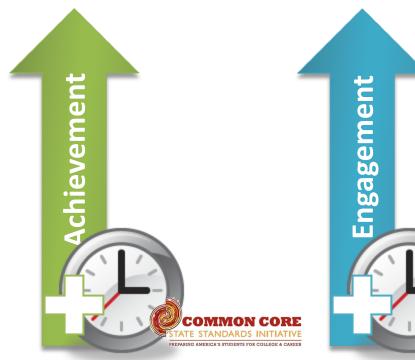
Each team, please designate one person to:

- Introduce your school and team members
- Identify one thing your team wishes they had more time for in school

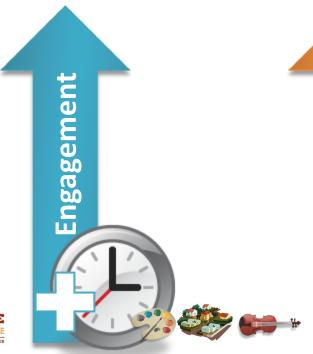


Why More Learning Time?

More Time Benefits BOTH Students and Teachers



More Time to Raise
Student Achievement and
Teach to Common Core



More Time to Provide Rich Engagement Offerings for Students More Time to Collaborate and Improve Quality of Instruction

nst Qualit



What are Teachers Saving





TIME Collaborative: Overview

- A multi-year initiative to develop <u>high-quality</u> and <u>sustainable</u> expanded learning time schools in 5 selected states
- Participating schools to add 300 hours of learning time for all students beginning in SY2013-14

School Planning
October 2012 – August 2013

Implementation
August 2013

 Funding for implementation of expanded day and/or year primarily through federal funds using new flexibilities afforded by the ESEA waiver process (e.g. Title I SES, CCLC); goal is to come up with a plan that costs ~\$1,580/pupil

TIME Collaborative: Two Expectations

High-quality

High-quality ELT schools:

- ✓ Undergo an inclusive planning process
- Leverage their additional time according to 7 Essential Elements

Sustainable



Sustainable ELT schools:

- ✓ Take advantage of existing and newly available funding sources
- ✓ Utilize cost-lowering strategies to staff the expanded schedule

TIME Collaborative: Timeline

NCTL provides district and school-level support – through TA

sessions, coaching and webinars – every step of the way.

PLANNING MPLEMENTATION Nov Feb Jul Sep Dec Jan Mar May Jun Aug Oct Nov Oct Apr Technical assistance sessions Pre-**Implementation** and school coaching planning and support Finalize ELT plans **Schools** Districts identify implement ELT implementation plans funds Continued TA Apply for new and coaching **CCLC-ELT** grants Districts monitor school



performance

TIME Collaborative: Technical Assistance

DATE	SESSION	COACHING
November 19	Focusing Your Redesign	Regular, onsite
December 17	Envisioning What's Possible, Part I	coaching will take
and 18	Envisioning What's Possible, Part II	place between
January 28	Priorities for Redesign	sessions,
March 1	Reengineering Your School Day/Year (Reengineering Subcommittee only)	throughout the planning process.
March 28	Team Presentations and Feedback	
FINA	AL PLANS DUE TO THE DISTRICT APRIL 15	
July/August	Summer Institute	

Building Support For Your New School Day

Communicate early and often to:

- Build support and enthusiasm for the effort
- Create a common sense of purpose
- Convey a sense of urgency
- Reduce anxiety and misconceptions by providing concrete information and regular updates

Building support for your new school day by engaging key stakeholders will be an ongoing theme of the planning process

Building Support at All Levels

Responsible for communicating to school staff, families, and key partners

SCHOOLS

Responsible for communicating to district-wide staff, local union leaders, School Board, and key partners

DISTRICT

STATE

with ESE is
responsible for
building support
among legislators,
state union leaders,
statewide
organizations



Sharing What You Learn

Throughout today consider how



Videos



Activities



PowerPoint Slides



School Examples

can be shared in your broader school community to build support and buy-in and continue the planning work

www.timeandlearning.org/newyork



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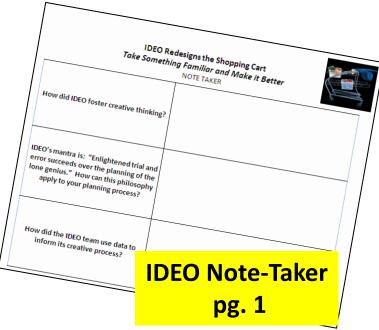
Getting into the Redesign Mindset



IDEO Redesigns the Shopping Cart Take Something Familiar and Make it Better

DIRECTIONS:

- 1. Watch video and take notes
- 2. Team discussion
- 3. Share out





Redesign from the Ground Up

What can the leading design firm in the country help us understand about rethinking your school day?





Redesign Mindset: Discussion Questions

After the video, take 10 minutes to discuss the following questions with your school team:



10:00 Time Remaining

How did IDEO foster creative thinking?

How can IDEO's philosophy of 'enlightened trial & error succeeds over the planning of the lone genius' apply to your planning process?

How did the IDEO team use data to inform its creative process?





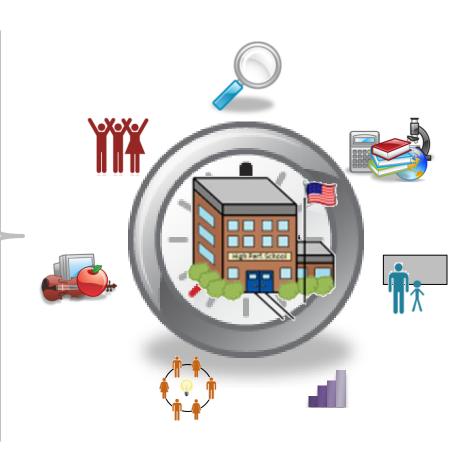
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Seven Essential Elements

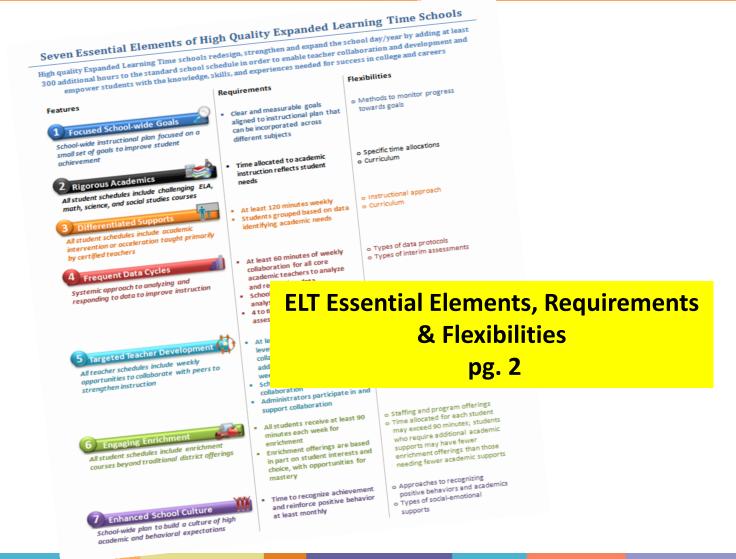
High quality ELT schools leverage time to empower each student with the knowledge, skills, and experiences they need to succeed in college and career

- 1 Focused school-wide Priorities
- 2 Rigorous Academics
- 3 Differentiated Supports
- 4 Frequent Data Cycles
- 5 Targeted Teacher Development
- 6 Engaging Enrichment
- 7 Enhanced School Culture





Seven Essential Elements

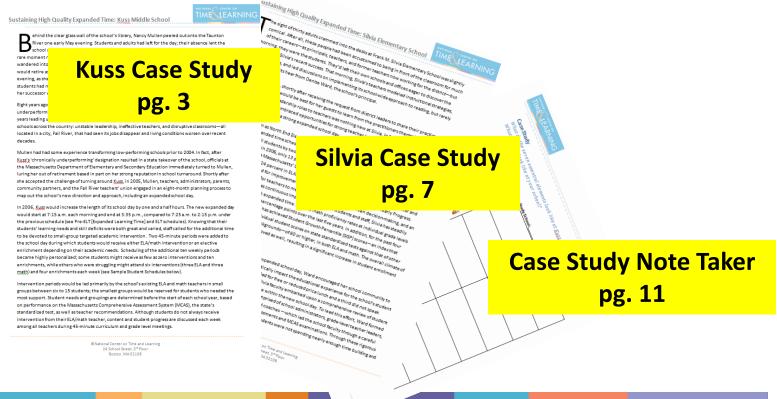




Seven Elements In Action

Two Case Studies from Massachusetts to illustrate the 7 Essential Elements:

Matthew J Kuss Middle School, Fall River MA Silvia Elementary School, Fall River MA



Case Study Exercise—STEP 1 (40 mins)

Instructions:

- 1. Divide your team into two groups
 - Group 1: Read Kuss Middle School Case Study (page 3)
 - Group 2: Read Silvia Elementary School Case Study (page 7)
- 2. Take notes using note taker (page 11)
- Come back together as a team and take turns explaining both case studies and how they align with the Essential Elements



40:00

Time Remaining



Case Study Exercise—STEP 2 (25 mins)

Instructions:

4. Discuss as a team how your own school is or is not meeting the Seven Essential Elements

- 5. If time permits, be prepared to share out:
 - 1 Essential Element your school does particularly well
 - 1 Essential Element your school needs to work on



25:00

Time Remaining



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Intro to Sustainable ELT Implementation

Sustainable Strategies Note Taker

Sustainable strategies – in time, staffing, and technology – allow schools to go from a traditional student day to an expanded student day that minimizes cost and increases the quality of educational programs.

Which of these strategies might your school adopt?		
How will your team build the stamina to keep		Sustainable Strategies Note Taker pg. 12
pushing to be creative with scheduling, staffing, and resource use?		
Which strategies would you like to learn more about?		

Sustainable Strategies

How do you go from a traditional student day Hr 1 Hr 2 Hr 3 Hr 4 Hr 5 Hr 6 to an expanded time student day Hr 1 Hr 2 Hr 3 Hr 4 Hr 5 Hr 6 Hr 7 Hr 8 that minimizes cost AND increases the quality of educational programs?

Rethink Time

The length of the student day does not have to equal the length of the teacher day

Rethink Staffing

Administrators, teachers, paras, and other staff can work new roles

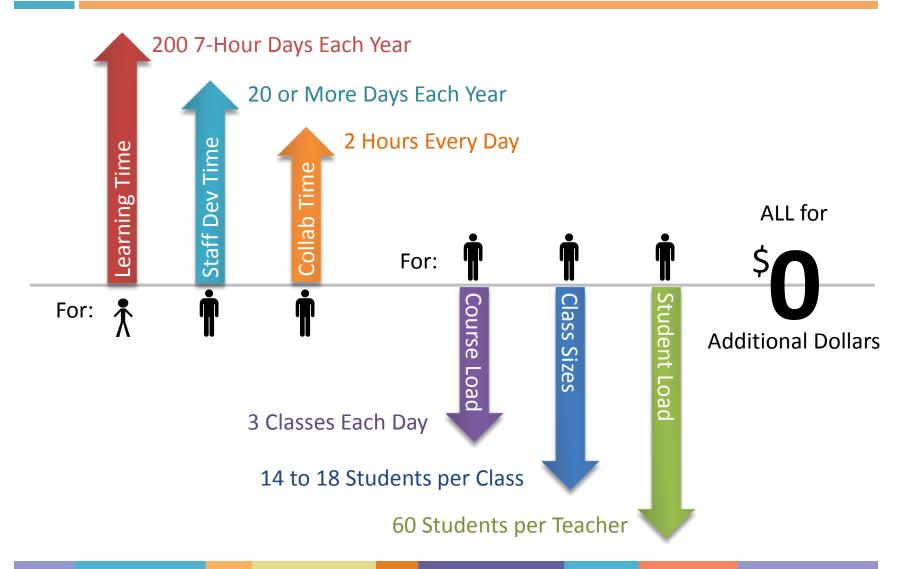
Outside partners can provide quality programming during the school day

Rethink Technology

Computers/laptops can deliver adaptive, self-guided content in blended learning environment



High Quality Sustainable Expanded Time: Brooklyn Generation



Sustainable Strategies in Time

- Rethink Time: How does this strategy minimize costs and increase quality?
 - Reduce number of teacher hours required to expand school day
 - Reduce risk of teacher burnout throughout the year
 - Provide flexibilities for teachers to address needs in personal schedule

Hr 1 Hr 2 Hr 3 Hr 4 Hr 5 Hr 6 Hr 7 Hr 8 Expanded Day for All Students

7 Hour Day Early Group of Teachers

7 Hour Day Late Group of Teachers

Sustainable Strategies in Staffing

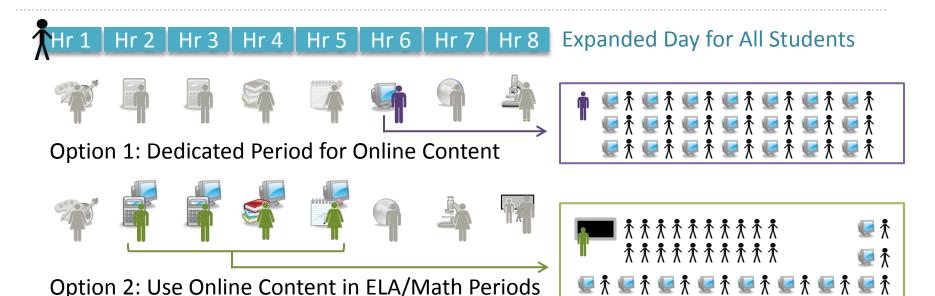
- Rethink Staffing: How does this strategy minimize cost and increase quality?
 - Maximizes flexibilities in staffing expanded day
 - Eases staggering of teacher schedules
 - Creates opportunities to bring in outside expertise within the school day



Classes led by teachers $\hat{\parallel}$, community partners $\hat{\parallel}$, coaches $\hat{\parallel}$, and/or support staff $\hat{\parallel}$

Sustainable Strategies in Technology

- Rethink Technology: How does this minimize cost and increase quality?
 - Creates flexibilities in class sizes
 - Leverages lower-cost staff to facilitate dedicated online content periods
 - Maximizes existing computers/laptops and software



Challenges in Creating Sustainable Strategies







Complexity

Consider the multiple impacts of each change

Creativity

Rethink every existing resource and strategy

Persistence

Push your school to be creative amidst complexities



Sustainable Strategies: Discussion Questions

Take 10 minutes to complete the note taker and discuss the following questions with your school team:

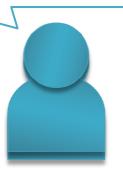


10:00

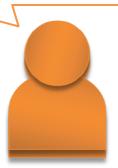
Time Remaining

Which of these strategies might your school adopt?

How will your team build the stamina to keep pushing to be creative with scheduling, staffing, and resource use? Which strategies – in time, staffing, and technology – would you like to learn more about?



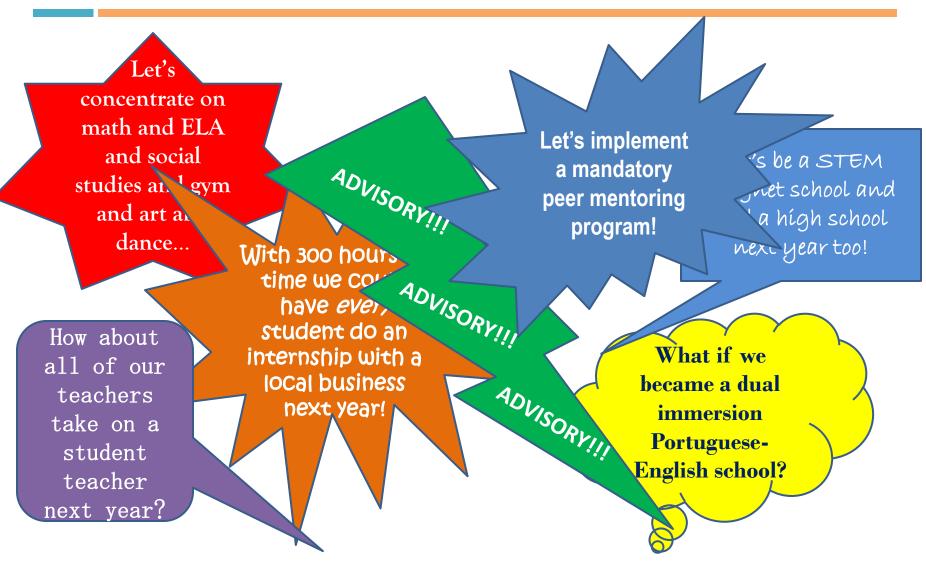




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Be Wary of Taking on Too Much with ELT



A Successful Redesign is Focused

High quality ELT schools leverage time to empower each student with the knowledge, skills, and experiences they need to succeed in college and career













Enhanced School Culture



All elements of your plan should connect to element #1: Focused School-wide Priorities



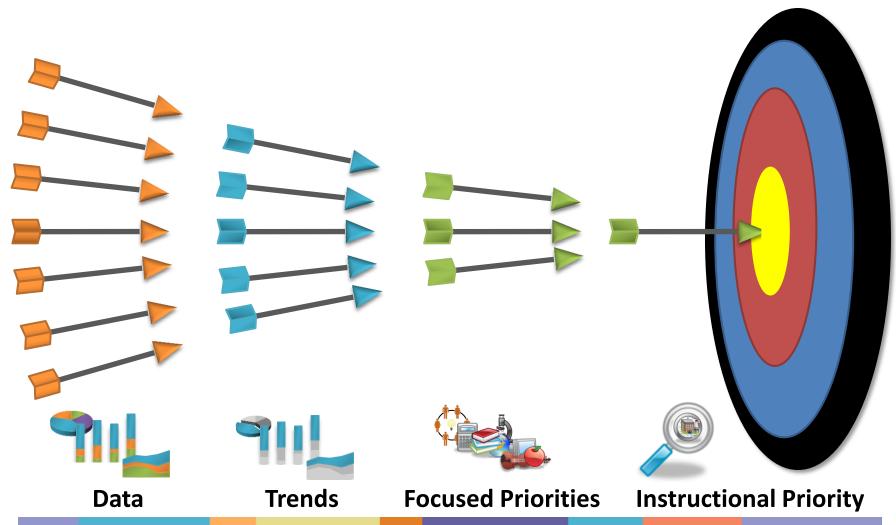
Priorities are narrowly focused and impact the entire school



The first step towards developing Focused School-wide Priorities is analyzing multiple sources of your school's data



Narrowing Down to an Instructional Priority



A Singular Instructional Priority Builds Coherence & Consistency



Instructional Priority...



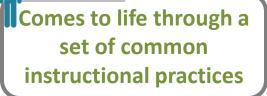
Cuts across all content areas



Impacts every student
AND every adult



† → Becomes a central topic for collaboration/PD



Provides a foundation for long-term academic success



Drives your use of time



School-wide Instructional Priority: Kuss Middle School



Rigorous Academics

- 90-minute lit block
- Writing strategies in all classes



Differentiated Supports

 Teachers support writing needs throughout classes



Frequent Data Cycles

 Routinely analyze student writing with common rubric



Writing using relevant, accurate information and supporting details



Targeted Teacher Dev.

- Protocols to review writing
- Weekly grade level and content level meetings



Engaging Enrichment

 All students participate in electives; many incorporate writing



Enhanced Culture

Advisory period
 2x/week to promote
 culture and writing



School-wide Instructional Priority: Jacob Hiatt Magnet School



Rigorous Academics

- Daily 120-min literacy block
- Common writing strategies in all classes



Differentiated Supports

- Writing taught in all subjects
- Math support 3x/week



Frequent Data Cycles

 Analyze state test and benchmarks to identify skill gaps



Targeted Teacher Dev.

- 40 hours PD focused on writing
- Instructional Rounds 4x/year



Reading and

responding to text

Engaging Enrichment

- Enrichment 2x/week reinforces writing skills
- Community partners support literacy



Enhanced Culture

- Teachers share writing strategies
- Kid friendly focus





Hiatt's School-wide Instructional Priority

Impacts *every* student

Cuts across all content areas; foundation al skill

Comes to life through a set of common instructional practices "All Jacob Hiatt Magnet School students will show measurable growth in their ability to read and respond to open response questions, using details and relevant information from all text for support. All teachers will implement writing strategies for open response questions to support our instructional

writing strategies for open response questions to support our instructional focus. Success will be measured by student performance on MCAS 4-point rubric and school performance-based assessments."

Measurable

Impacts

every

adult

Multiple measures



Student-Friendly Language

"Jacob Hiatt Magnet School students know how to:



School-wide Instructional Priority: Discussion

Take 10 minutes and discuss the following questions with your school team:

How did we see teachers and students "living" the focus on writing at Jacob Hiatt? Do we currently have a school-wide instructional priority that everyone understands, agrees upon, and "lives" each day?



10:00 Time Remaining





So Far Today

The Redesign Mindset

CREATIVITY

The Essential Elements of High Quality ELT

QUALITY

Intro to Sustainable ELT Implementation

PERSISTENCE

Focused school-wide Priorities

FOCUS



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By working in **collaborative teams**...

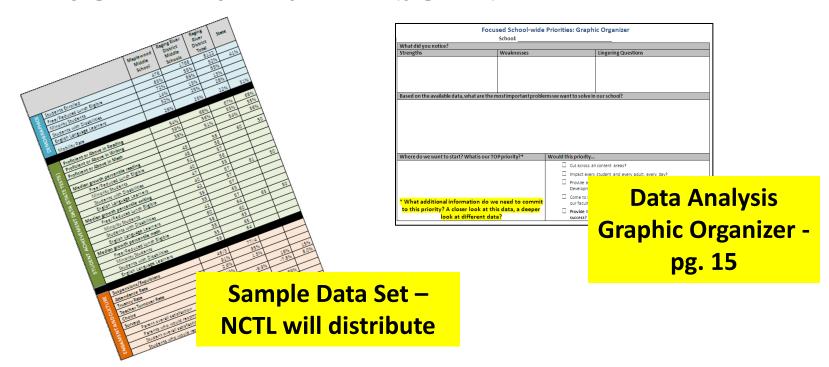


... and looking at data...



....we'll identify problems and turn them into **focused school-wide priorities**, with an emphasis on a top instructional priority.

For the purposes of learning a *process*, today we're going to use a sample data set and abbreviate the activity. After this session, use your school's data and the complete activity guide in your packet (pg. 13).



Instructions:

- Examine the Maplewood sample data set individually. Make note of strengths, weaknesses and questions on the graphic organizer.
- Come together as a team to synthesize your observations. Record them on a common graphic organizer.
- 3. Discuss: what are the most important problems Maplewood Middle School needs to solve? As a group, decide on the top 2 or 3 and circle them.





Instructions, continued:



10:00 Time Remaining

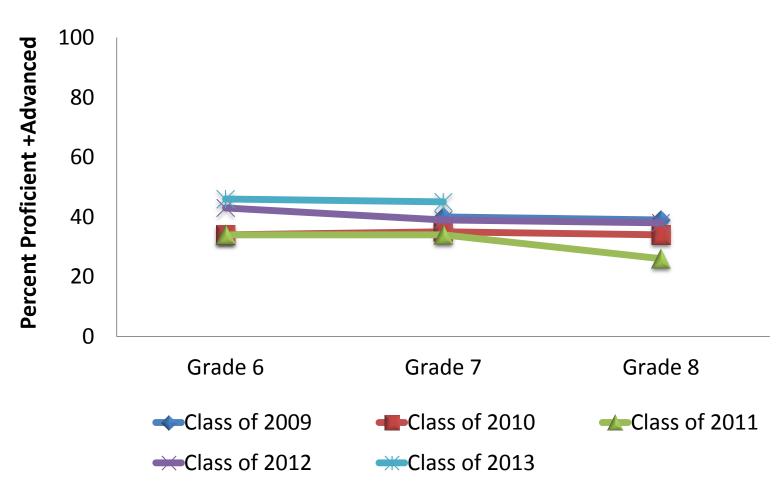
4. As a team, discuss:

- Which problems cut across multiple subject areas and grade levels?
- Which of these would you classify as highest-importance?
- Which problems, if addressed through a whole-school improvement effort, could prove transformational for Maplewood?
- 5. Based on your discussion, work with your team to articulate a school-wide *instructional* priority. See if it meets the criteria in the "Would This Focus..." box on the graphic organizer.

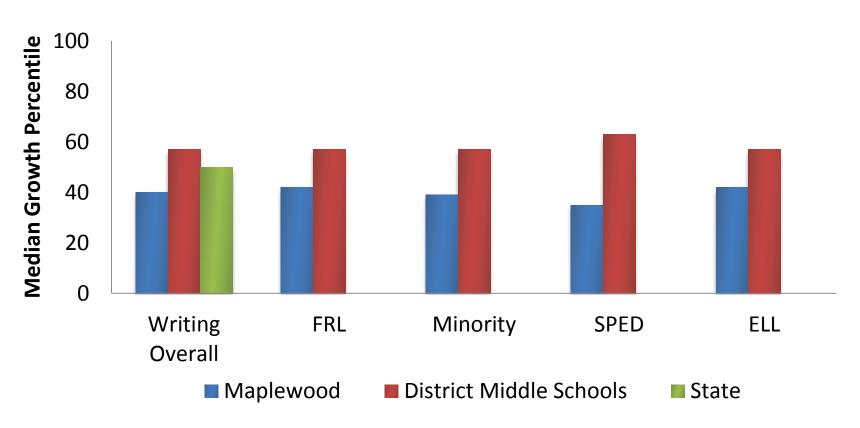
Let's debrief...

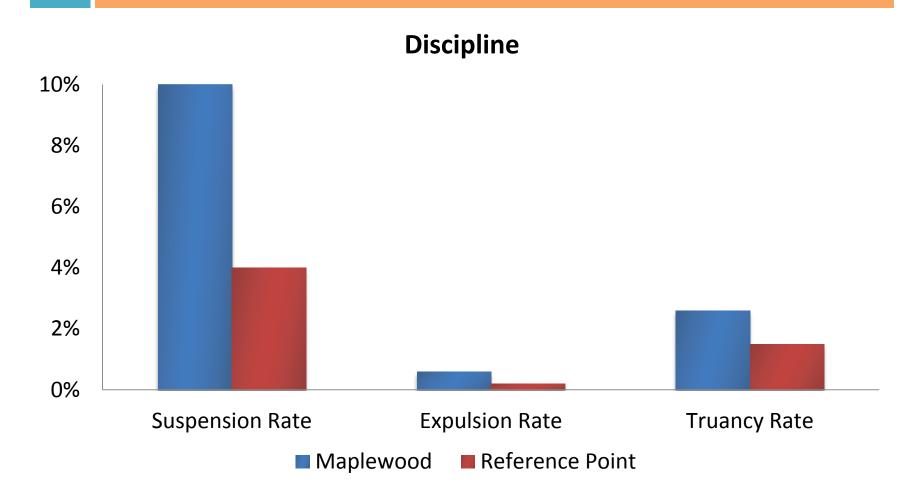
- Did you come to consensus?
- Can you envision this instructional priority driving Maplewood's ELT redesign and shaping the other six Essential Elements?
- How would some of the other priorities you identified play out in ELT redesign?
- What additional data would you need to do this activity?

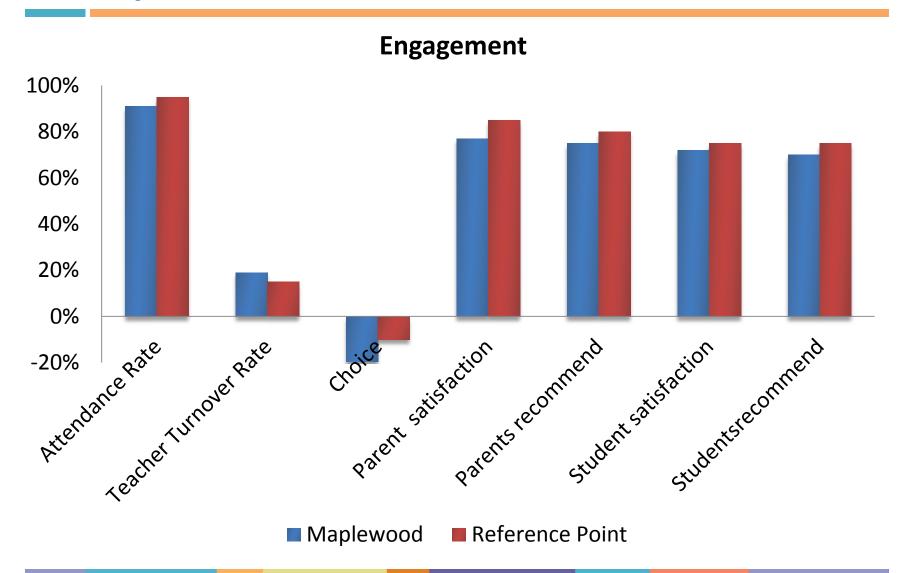




Median Growth Percentile Writing









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Key Messages for You to Relay Now

- This initiative is about <u>building a better school day and</u> <u>year</u> for our students, teachers, and families
- We are just at the beginning and we need <u>you</u> to play an active role in the process of developing a new school experience for our community
- ➤ With more time, our school will be able to do x, y, and z Important for you to spell out the possibilities that will be created for your school community because of more time paint a picture of what your school day/year could look like

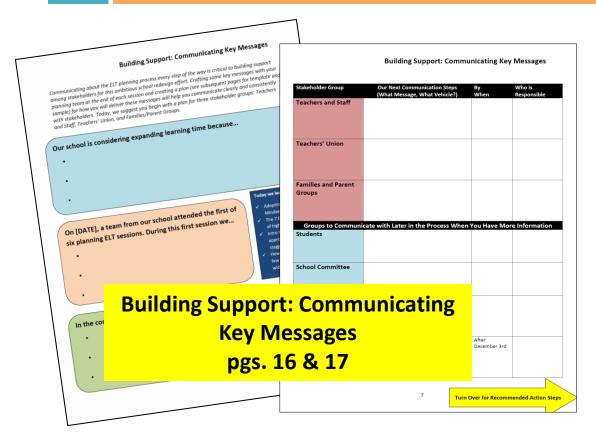
Building Support within your School

School
Planning Team
School
Leadership Team
Faculty & Colleagues

- Imperative for your School Planning Team to communicate to your School Leadership Team after every planning session
 - What did our team learn today?
 - What are our key next steps to build support in our school?
 - o How can our staff participate?
- It is also expected that you communicate regularly with your Faculty & Colleagues throughout the planning year
 - Smaller team meetings
 - Full faculty meetings
 - Email updates



Resource: Report Out Template



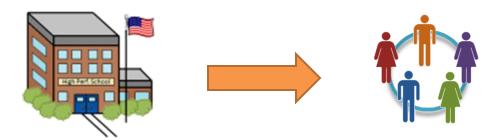
- A way to summarize what you learned here for staff
- Complete now and share messages with staff ASAP (via email, at meetings, etc.)

Available in Word format at www.timeandlearning.org/newyork





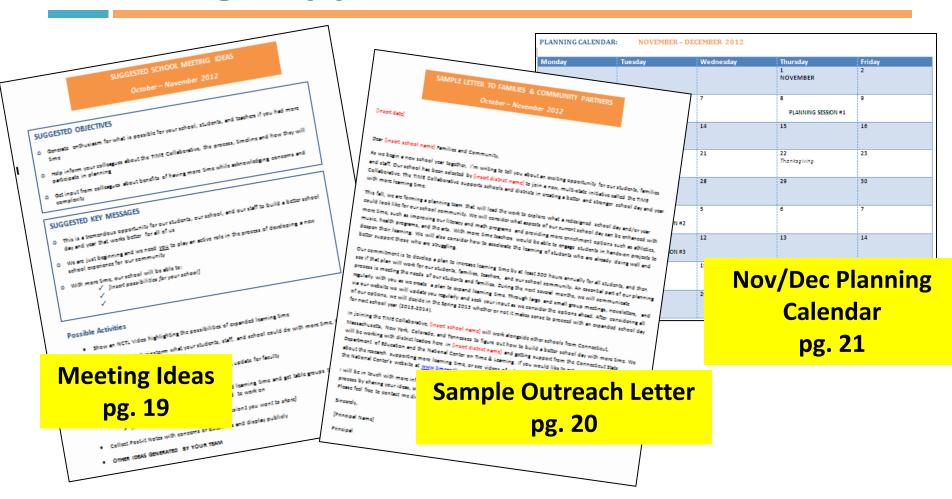
Building Support with Your Families



- Important for you to regularly communicate with your families and partners throughout the planning process
 - Explain why expanded learning time is important for your school
 - Provide an overview of the planning process and their role in developing your school's redesign plan
- It is expected that you hold at least 3 community meetings to engage families and partners by the end of the school year
 - 1st meeting to provide an overview of what your school is undertaking this school year
 - o 2nd meeting to solicit input and feedback on draft plan
 - o 3rd meeting to present your final redesign plan



Building Support Resources



Plus LOTS of videos that bring ELT to life – available at www.timeandlearning.org



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Before the planning begins...

- Jot down an "aha!" moment that happened for you today
- Then we'll take a few minutes to hear what stood out for participants today



Next Steps Planning

- ✓ This time is sacred and mandatory
- ✓ We shared a lot of information with you today—use this time to debrief as a team and to ask any lingering questions of our team
- ✓ There are specific next steps your team will need to complete before the next session—use this time to assign tasks to get it all done
- ✓ All resources from today's session can be found at www.timeandlearning.org/newyork

Your Next Steps

By Session 2 on 12/17 your team must:

- Facilitate a data analysis activity to begin to identify your focused school-wide priorities, including a top instructional priority that has broad buy-in
- 2. Communicate what you've learned today to staff
- 3. Reach out to your families and partners and meet with key parent and partner allies
- **4. Conduct an analysis of current use of time**—please designate a point person **today** to participate in a webinar on our School Time Analysis Tool (STAT) on **Thurday 12/6 from 3:45 5:00**

Next Steps Planner: Your Exit Ticket

Planning for Success & Building Momentum

BY SESSION 2:	What Steps Have to Be Taken?	Who is Responsible?	By When?	
1) Facilitate a data analysis				
activity with your staff to				
identify a small set of				
focused school-wide				
priorities, and build consensus around a top				
instructional priority				
moducational priority				
2)				
Use the Report Out Template to share with staff				
what you've learned today				
what you ve learned today				
3) Davidas and incolored				
Develop and implement a plan to reach out to your				
families and partners and				
meet with key parent and				
partner allies				
A) Conduct on analysis of some				
4) Conduct an analysis of your school's current use of time				
school's current use of time				

BEFORE YOU LEAVE TODAY:	Designate a team lead for the STAT webinar on Thursday, 12/6 from 3:45-5:00	
Schedule first coaching me	eting with Susan/Loretta	



